## **Dollar Dazzle**

**The New York Times, Nov. 9, 1998:** It has been almost a year since Egghead Software, a fallen leader in software retailing, announced that it would close the last 80 of its stores to begin anew as an Internet-only operation. Now the company says it is ready to start over -again.

**The New York Times, Aug. 16, 2001:** Egghead.com filed a Chapter 11 petition late today, according to a docket sheet in United States Bankruptcy Court in San Francisco. The company also dismissed 200 employees.

Where have all the Eggheads gone? Like yesterday's air--to the winds. I knew their store in Chicago on Dearborn near the First National Bank (which where has also gone?), knew it as well as my family room. The clerks there were hard to find and mostly smart-alecky quick when asked a question. Brightly-inked, their software boxes shouted "Buy me" at browsing retinas. The unquiet phone by the register preempted not-so-patient lines of customers holding plastic gold. Store policies bristled with selfishness behind an ostensible wish to please and a logoic egg. Where did all their profits go?

I think all the Eggheads have gone where all the CompUSAs are going, and all the Dells and the Gateways, each company captive in a summary spreadsheet managed by some moneyman's mind who will someday wave his magic tongue and say "No more." Then employees' families will crumble and groan, receiving dread notice oh so once again. Grandiose is Mr. American Moneyman in his plans, ruthless in his recklessness, stonehearted in his layoffs.

Yes, Eggheads have all gone where yesterday's air is now,

but on and on proceeds the fiscal mayhem like a rodeo, each new company out of the gate a strong bronco that few CEO's can ride but any can sell off or shoot dead.

Strip away the dollar signs and what remains but ego? Mightn't we just agree on having a decade or two of calm cooperation? After all, we do have us, right here, this moment. We're a complex bunch, but we each came equipped with yes, a heart-oh my but yes, a heart.

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